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### **GLYNE GAP SCHOOL**

(A Company Limited by Guarantee)

# ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

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### REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31 AUGUST 2017

### Members

C Cordeli

A D Phillips

T Henning (appointed 25 January 2017)

### Trustees

K Prawanna, Headleacher and Accounting Officer<sup>1</sup>

C Cordell, Chair of Trustees

A D Phillips, Deputy Chair of Trustees<sup>1</sup>

T Newstead

M Rowland (appointed 20 September 2016)

F Hall (appointed 20 September 2016)1

### Company registered number

08410002

### Company name

Glyne Gap School

### Principal and registered office

School Place, Hastings Road, Bexhill on Sea, East Sussex, TN40 2PU

### Company secretary

V Pullen

### Senior management team

K Prawanna, Headteacher

M Juckes, Assistant Headteacher, (FE)

B Clarke, Assistant Headteacher (Upper School)

I Wooderson, Assistant Headteacher (Lower School)

J Dallaway, Assistant Headteacher (appointed 18 April 2017)

B Smart, Business Manager

### Independent auditors

Whitley Stimpson Limited, 67 Hightown Road, Banbury, OXON, OX16 9BE

### Bankers

National Westminster Bank Plc, 9 Devonshire Road, Bexhill on Sea, East Sussex, TN40 1GW

### Solicitors

Brown Jacobson LLP, 1 Manor Court, Dix's Field, Exeter, Devon, EX1 1UP

<sup>1</sup> member of the Resources Committee

### TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2017

The Trustees present their annual report together with the financial statements and auditor's report of the charitable company for the period from 1 September 2016 to 31 August 2017. The annual report serves the purposes of both a Trustees' report and a Directors' report, including a strategic report, under company law.

The Trust operates as an Academy Trust for pupils aged 2 to 19 serving a catchment area of Hastings and Rother, with a pupil capacity of 120 and 115 pupils currently enrolled based on the October 2017 Census.

### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Constitution

The Academy Trust is a company limited by guarantee and an exempt charity. The charitable company's Memorandum and Articles of Association are the primary governing documents of the Trust.

The Trustees are also the Directors of the charitable company for the purposes of company law. The charitable company is known as Glyne Gap School.

Details of the Trustees who served throughout the year are included in the Reference and Administrative Details on page 1.

### Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10.00, for the debts and liabilities contracted before they ceased to be a member.

### Trustees' Indemnities

The Academy Trust has opted into the Department of Education's Risk Protection Arrangement ('RPA'), an alternative to insurance where UK government funds cover losses that arise. The scheme protects Members and Trustees from claims arising from negligent acts, errors or omissions occurring whilst on Academy Trust business. The scheme provides cover up to £10,000,000.

### Method of Recruitment and Appointment or Election of Trustees

The Trust shall have the following Trustees, as set out in its Articles of Association and funding agreement:

- The Headteacher;
- Any Staff Governors;
- Up to 3 Community Governors;
- A minimum of 2 Parent Governors;

Trustees are appointed for a 4 year period, except that this time limit does not apply to the Headteacher. Subject to remaining eligible to be a particular type of Trustee, any Trustee can be re-appointed or re-elected.

When appointing new Trustees, the Board of Trustees will consider the skills and experience mix of existing Trustees in order to ensure the Board of Trustees has the necessary skills to contribute fully to the Academy Trust's ongoing development.

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

### Policies and Procedures Adopted for the Induction and Training of Trustees

The training and induction provided for new Trustees will depend upon their existing experience but will always include a tour of the School sites and a chance to meet staff and pupils. All Trustees are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents they will need to undertake their role as Trustees. As there are normally only a few new Trustee appointments each year, induction tends to be done informally and is tailored specifically to the individual. Advantage is taken of specific courses offered by various external organisations as appropriate. All new Trustees also have the opportunity to undertake National Governor Association training and all Trustees receive regular National Governor Association updates.

A bespoke governance development program is operated throughout the year that allows Trustees to meet informally as a team for training, to keep the Trustees updated on relevant developments impacting on their roles and responsibilities, and to contribute to the strategic leadership and direction of the Academy Trust.

### **Organisational Structure**

The Trustees are responsible for setting general policy, adopting an annual development plan and budget, approving the annual statutory accounts, monitoring the Academy Trust by the use of budgets and other data, and making the major decisions about the direction of the Academy Trust, capital expenditure and staff appointments.

The Board of Trustees normally meet four times each year. The Board of Trustees establishes an overall framework for the governance of the Academy Trust and determines membership, terms of reference and procedures of Committees of the Board of Trustees and other groups. It receives reports including policies from its Committees for ratification. It monitors the activities of the Committees through the minutes of their meetings and through direct reporting from the elected Chair of each Committee. The Board of Trustees may from time to time establish working groups to perform specific tasks over a limited timescale.

There are three Committees of the Board of Trustees as follows:

- Teaching and Learning
- Resources
- Staffing

Each Committee has its own terms of reference detailing the responsibilities discharged to it.

The following decisions are reserved to the full Board of Trustees:

- to consider any proposals for changes to the status or constitution of the Academy Trust and its committee structure;
- to appoint or remove the Chair and / or Vice Chair; and
- to appoint and / or consider the performance management of the Headteacher.

The Trustees have devolved the day-to-day management of the Academy Trust to the Senior Leadership Team ('SLT'), which is led by the Headteacher. The SLT comprises the Headteacher and three Assistant Headteachers. The SLT is supported by the Senior Management Team (SMT), the SMT comprises of the Business Manager, the Communication Team Leader and two Master Practitioners. The Headteacher is the Academy Trust's Accounting Officer and has overall responsibility for the day-to-day financial management of the Academy Trust. The SLT implements the policies laid down by the Trustees and reports back to them on performance.

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

### Arrangements for Setting Pay and Remuneration of Key Management Personnel

The Trustees consider the senior leadership team to comprise the key management personnel of the Academy Trust in charge of directing and controlling, running and operating the Academy Trust on a day-to-day basis. The members of the senior leadership team are included in the Reference and Administrative Details on page 1. The pay of the senior management team is reviewed annually the Staffing Committee in line with the Academy's pay and remuneration policy and by reference to published pay scales for both teaching and administrative support staff.

### Related Parties and Other Connected Charities and Organisations

There are no related parties or connected organisations which either control or significantly influence the decisions and operations of the Academy Trust. There were related party relationships during the year.

### **OBJECTIVES AND ACTIVITIES**

### **Objects and Aims**

The principal objects of the Academy Trust, as set out in its Articles of Association, are to:

- advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing a school, offering a broad and balanced curriculum; and
- promote for the benefit of the inhabitants of Hastings and Rother and the surrounding area the provision of
  facilities for recreation or other leisure time occupation of individuals who have need of such facilities by
  reason of their youth, age, infirmity, disablement, financial hardship or social and economic circumstances
  for the public at large in the interests of social welfare and with the object of improving the condition of life
  of the said inhabitants.

The aims of the Academy Trust during the year ended 31 August 2017 are summarised below:

- Maintain, manage and develop Glyne Gap School across all sites:
  - o Glyne Gap School, Hastings Road, Bexhill on Sea
  - o Glyne Gap Faculty, Penland Road, Bexhill on Sea
  - o Glyne Gap Nursery, School Place, Hastings Road, Bexhill on Sea
  - o Independent Living Accommodation, Victoria Road, Bexhill on Sea
- Ensure the learning and wellbeing of all pupils and students
- Complete all aspects of the school development plan

### Objectives, Strategies and Activities

The key priorities for the period are contained in the Academy Trust's Development Plan that is available from the Headteacher.

The key activities of the Academy Trust for the year ended 31 August 2017, taken from the school development plan, were as follows:

 Further improve achievement in pupils' expressive and receptive communication skills – value for money judged as excellent.

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

- Improve staff knowledge and skills in enabling pupils' receptive and expressive communication skills value for money judged as excellent.
- Improve our (staff) ability in understanding and progressing children's learning through introducing 'supergoals' – value for money judged as excellent.
- Develop a core Glyne Gap vocabulary linked to Glyne Gap curriculum value for money judged as good.

Review and update school assessment measures and data collection procedures including levels 1c-2a for English and Maths and the ARR policy in light of the Rochford Report recommendations – value for money judged as satisfactory.

- Review/revise school council value for money judged as good.
- Run termly focussed parent workshops value for money judged as excellent.
- Create and implement a systematic approach for professional development for all value for money judged as satisfactory.

### **Public Benefit**

The Academy Trust aims to advance for the public benefit education in the Hastings and Rother area and the surrounding area, offering a broad curriculum and an excellent education environment for its pupils. The Academy Trust also allows use of its facilities for recreational and other leisure time occupation for the community at large in the interests of social welfare and with the interest of improving the life of that community.

The Trustees confirm that they have complied with the duty in the Charities Act 2011 to have due regard to the Charity Commission general guidance on public benefit in exercising their powers or duties. They have referred to this guidance when reviewing the Academy Trust's aims and objectives and in planning its future activities.

### STRATEGIC REPORT

### **ACHIEVEMENTS AND PERFORMANCE**

The Academy Trust continues to evolve and to adapt to the ever-changing educational environment. The Trust is in its forth full year of operation since conversion to an Academy Trust. The total number of pupils in the year ended 31 August 2017 was 113, but this has increased to 115 at the October 2017 census.

The Academy Trust is committed to continual improvement which is achieved in a number of ways; including improvement planning, review meetings, continual professional development, lesson observations, performance management, self-evaluation, data analysis and action planning.

The particular achievements and performance of the Academy Trust during the year ended 31 August 2017 were as follows:

- · All pupils are making at least good progress.
- The majority (57%) are making outstanding progress.
- 5 pupils credited as making Transformational progress through achieving their Super goal.

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

### **Key Performance Indicators**

The Academy Trust uses a number of benchmarks or performance indicators to evaluate its financial performance and drive budgetary control and monitoring.

A key financial performance indicator for the Trust is the level of reserves held at the balance sheet date and, in particular, the amount of unrestricted reserves plus restricted income reserves carried forward. At 31 August 2017, the balance of the unrestricted and restricted income reserves was £799,782 (2016 - £673,946), which is after transfers of £22,861 to the restricted fixed asset fund to fund capital expenditure during the year. Further details on the level of reserves held by the Academy Trust are set out in the Reserves Policy section below.

As the majority of the Academy Trust's funding is based on pupil numbers, pupil numbers is also a key performance indictor. As noted earlier in this report, pupil numbers at the most recent census were 115 which is an increase of 2 pupils (1.8%) from the previous census.

Staffing costs are another key performance indicator for the Academy Trust. The Academy Trust receives its funding on a 50:50 split from the GAG and Local Authority, this income makes up 96.8% of its total income. The percentage of total staff costs to income (excluding capital grants) for the year was 78.9% (2016 - 76.1%) while the percentage of total staff costs to total expenditure (excluding depreciation and FRS102 pension costs and interest costs) was 83.8% (2016 - 82.5%).

### **Going Concern**

As only 50% of funding is guaranteed for the year, any change in the number of pupils on roll can be significant to the Academy's ability to operate as a going concern. The Headteacher reviews the number on roll on a monthly basis and liaises with the Local Authority regarding possible new pupils, as they are responsible for admissions to the school.

The Academy Trust completes five-year forecasts to enable the Board of Trustees to consider its operations existence. The Board of Trustees are aware that income and expenditure needs to be reviewed in future years.

Key financial uncertainties facing the Academy Trust:-

- The introduction of the national living wage has had an impact on the staff costs.
- Rise in Teachers Pension contribution rate.
- Fixed income with rising costs across the board.

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the near future, income and expenditure needs to be reviewed to ensure that this is the case for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies within the financial statements.

### FINANCIAL REVIEW

Approximately half of the Academy Trust's income is received from the Education and Skills Funding Agency ('ESFA') in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the ESFA during the year ended 31 August 2017 and the associated expenditure of these grants are shown as restricted funds in the Statement of Financial Activities. The other half is received from the Local Authority (East Sussex County Council) as 'top-up' funding for pupils with Special Educational Needs.

The Academy Trust also receives grants for fixed assets from the ESFA and other organisations / funders and these are shown as restricted fixed asset funds in the Statement of Financial Activities. The balance of the restricted fixed asset fund is reduced by the depreciation charges on the assets acquired using these funds.

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

For the year ended 31 August 2017, the Academy Trust's total income (excluding capital grants) was £2,520,912 (2016 - £2,585,279) while the total expenditure (excluding depreciation and LGPS FRS102 pension cost charges) was £2,372,215 (2016 - £2,384,618), resulting in a net surplus for the year of £148,697 (2016 - £200,661).

The balance of reserves at 31 August 2017, excluding the restricted fixed asset funds and LGPS liability fund was £799,782 (2016 - £673,946).

The net book value of fixed assets at 31 August 2017 were £2,398,780. The fixed assets held by the Academy Trust are used exclusively for providing education and associated support services to the pupils of the Academy Trust.

Included within the Academy's balance sheet at year end is a defined benefit pension scheme liability of £799,000 (2016 - £1,371,000), which arises from the deficit in the Local Government Pension Scheme ("LGPS") that is attributable to the Academy. Further details regarding the deficit in the LGPS at 31 August 2017 are set out in note 19 to the financial statements.

The key financial policies reviewed and adopted during the period included the Financial Procedures Policies and Manual, which lays out the framework for the Academy Trust's financial management, including financial responsibilities of the Board of Trustees, Headteacher, managers, budget holders and other staff, as well as the delegated authorities for spending. The other financial policies reviewed and adopted during the period included:

- Scheme of financial delegation
- LGPS discretions
- Charges and Lettings.

### Reserves Policy

The Trustees review the reserve levels of the Academy Trust annually. This review encompasses the nature of the income and expenditure streams, the need to match income with commitments and the nature of reserves. The Trustees also take into consideration the future plans of the Academy Trust, the uncertainty over future income streams and other key risks identified during the risk review.

The Trustees have determined that the appropriate level of free cash reserves should be approximately four months of operational costs. The reason for this is to provide sufficient working capital to cover delays between spending and receipts of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance, long term staff absences etc.

The Academy Trust's current level of reserves at 31 August 2017 is £2,482,057 (2016 - £1,843,338), of which £799,782 (2016 - £673,946) is represented by revenue reserves (that is, total funds less amounts held in restricted fixed asset funds and the pension liability fund). Of these total revenue reserves, £158,336 (2016 - £121,614) is represented by free reserves (that is, total funds less the amount held in total restricted funds).

Although the current level of revenue reserves are in line with the target level set out above, the Trustees expectation is that these reserves will be utilised over the next few years to fund the ongoing development, including the need to retain key staff in light of the increasing cost pressures in future years.

The value of the restricted fixed asset fund at 31 August 2017 is £2,481,275 (2016 - £2,540,392), which is represented by the fixed assets that are used exclusively for providing education and associated support services to the pupils of the Trust, together with unspent capital grants carried forward. These funds can only be realised by disposing of the associated tangible fixed assets.

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

The pension reserve fund has a deficit balance at 31 August 2017 of £799,000, which represents the deficit in the LGPS at the balance sheet date. The effect of the LGPS deficit is that Academy Trust is required to ongoing pension contributions in order to fund the deficit. These pension contributions will be funded from the Trust's annual recurring income, which may significantly impact its ability to continue to deliver its educational outcomes with the available public funding it receives. The Trustees have noted however that the Government has provided a guarantee that in the event of an Academy closure, any outstanding LGPS liabilities would be met by the Department for Education.

### **Investment Policy**

All funds surplus to immediate requirements are invested to optimal effect by the Academy Trust with the objective of ensuring maximum return on assets invested but with minimal risk. On a daily basis this is achieved by automatic transfer of funds over £10,000 to an overnight deposit account with the Academy Trust's principal bankers. Due to low interest rates, alternative forms of investment are being investigated.

### Principal Risks and Uncertainties

The Trustees have assessed the major risks to which the Academy Trust is exposed, especially in the operational areas, such as in relation to teaching, health & safety, safeguarding and school trips, and in relation to the control of finances and strategical development of the Trust. They have introduced systems, including operational procedures and internal financial controls in order to minimise risk and have agreed a Risk Management Strategy and Risk Management Plan, which incorporates a Risk Register. Where significant financial risk still remains, the Trustees have ensured the Academy Trust has adequate insurance cover in place. The Risk Management Plan is constantly reviewed in light of any new information and formally reviewed annually.

The principal risks and uncertainties facing the Academy Trust are as follows:

#### Educational

The continuing success of the Academy Trust is dependent on continuing to attract pupil applicants in sufficient numbers by maintaining the highest educational standards across all key stages. To mitigate this risk, the Trustees ensure that pupil success and achievement are closely monitored and reviewed, with corrective actions embedded at an early stage, and that relationships and partnerships with parents, the local community and other organisations and groups are maintained and are effective in producing a cohesive and supportive community.

### Safeguarding and child protection

The Trustees continue to ensure that the highest standards are maintained in the areas of selection and monitoring of staff, the operation of child protection policies and procedures, health & safety and discipline.

### <u>Financial</u>

The Academy Trust has considerable reliance on continued Government funding through the ESFA (and Local Authority). In the year, approximately 96.8% of the Academy Trust's income was ultimately Government funded. Whilst this level is expected to continue, there is no assurance that Government policy or practice will remain the same or that public funding will continue at the same levels or on the same terms, particularly in light continuing changes in to the National Funding Formula for schools.

Continuing increases in employment costs, including pension costs association with both the Teachers' Pension Scheme and the Local Government Pension Schemes, the national living wage and premises costs will also continue to place significant pressure on the Trust's financial position and its ability to deliver balance budgets in the future.

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

The Trustees examine the financial health of the Academy Trust formally every term, reviewing performance against budgets and overall expenditure by means of regular update reports at all full Trustees and Finance and Resources Committee meetings.

### Staffing

The success of the Academy Trust is reliant on the quality of its staff so the Trustees monitor and review policies and procedures to ensure continued development and training of staff as well as ensuring there is clear succession planning.

### Failures in governance and / or management

The risk in this area arises from the potential failure to effectively manage the Academy Trust's finances, internal controls, compliance with regulations and legislation, statutory returns etc. The Trustees continue to review and ensure appropriate measures are in place to mitigate these risks, which includes those relating to fraud and mismanagement of funds.

### Fraud and mismanagement of funds

The Academy Trust has engaged Whitley Stimpson, the external auditor, to perform additional checks to perform a program of work aimed at checking and reviewing the financial systems and records as required by the Academies Financial Handbook. All finance staff receive training to keep them up to date with financial practice requirements and to develop their skills in this area.

At the balance sheet date, the Academy Trust had no significant liabilities arising from trade creditors or debtors where there would be a significant effect on the Academy Trust's liquidity.

The Trustees recognise that the LGPS deficit represents a significant potential liability to the Academy Trust. However, as the Trustees consider the Academy Trust is able to meet its known annual contribution commitments for the foreseeable future, the risk from this liability is minimised.

### PLANS FOR FUTURE PERIODS

The Academy Trust strives to continually improve levels of attainment for all pupils, equipping them with the qualifications, skills and character to follow their chosen pathway as well as promoting the continued professional development of its staff. The items below are taken from the Academy Trust's strategic development plan for 2017/18, which is year one of the strategic development plan 2017-2020. The plan was developed through consultation with Trustees, staff and other stakeholders.

### Outcomes for pupils

- Key stage 4 and 5 pupils will develop purposeful and measurable work skills
- Pupils at key stages 3.4 and 5 will improve their functional literacy and numeracy skills
- Pupils (for whom it is relevant) will develop skills to manage their own behaviour

### Provision

- · Refine and improve all staffs ability to recognise, analyse and impact on learning
- Review and refine assessment measure for pupils engaged in subject specific learning (in light of new statutory assessment measures)
- Establish networks of support for key stage 5 pupils engaged in Special Access curriculum
- Review and refine sustainability of holiday club and after school club offer and funding

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

### Leadership and management

- Develop lesson observation moderation within SLD branch of Special Schools Alliance
- Consider Challenge Partners as a developmental tool for further school improvement
- Ensure systems and structures are in place to support the autonomy, accountability and sustainability of new senior/middle leaders
- Create and implement professional development course for class teams
- Review and refine induction processes for contracted and supply staff
- Implement a core professional development offer for teachers and teaching assistants
- Develop own specialist supply bank
- · Create a staff wellbeing committee
- Develop Master Practitioner specification with Special School Alliance
- Establish a regular parent café
- Develop parent activities/tools to support and enable parents to deliver learning at home

### FUNDS HELD AS CUSTODIAN TRUSTEE ON BEHALF OF OTHERS

The Academy Trust and its Trustees do not act as Custodian Trustees of any other charity.

The Academy does however hold Post 16 Bursary Funds on behalf of the ESFA, which are distributed to students as required and in line with the terms and conditions of the funds.

### **AUDITORS**

In so far as the Trustees are aware:

- · there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees' Report, incorporating a strategic report, was approved by order of the Board of Trustees, as company Directors, on 19 December 2017 and signed on its behalf by:

A D Phillips Trustee

#### **GOVERNANCE STATEMENT**

#### Scope of Responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that Glyne Gap School has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the Headteacher, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Glyne Gap School and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

#### Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Board of Trustees has formally met 4 times during the year ended 31 August 2017, Attendance during the year ended 31 August 2017 at meetings of the Board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
K Prawanna	4	4
C Cordell, Chair of Trustees	4	4
A D Phillips, Deputy Chair of Trustees	3	4
T Newstead	4	4
M Rowland	4	4
F Hall	4	4

Governance is reviewed annually at the Full Governors' meetings in Term 4. In 2016/17 training needs were identified for safeguarding and finance for specific trustees.

The Resources Committee is a sub-Committee of the Board of Trustees. Its purpose is to provide oversight, guidance and assistance to the Board of Trustees on all matters related to finance, resources, premises and Health & Safety of the Academy Trust. This committee also acts as the Academy Trust's Audit Committee, where its purpose is to maintain an oversight of the Trust's governance, risk management, internal control and value for money framework.

Attendance at meetings in the year ended 31 August 2017 was as follows:

Trustee	Meetings attended	Out of a possible
C Cordell *	1	3
A D Phillips (chair)	3	3
F Hall	3	3
K Prawanna	3	3
T Newstead *	1	3

<sup>\*</sup> Although C Cordell and T Newstead are not appointed members of the Resources Committee, all Trustees have a standing invitation to attend all Resources Committee meetings throughout the year.

The key issues dealt with by the Finance Committee during the year was the review of the Academy Trust's 5 year financial forecasts and the actions required to address the reduced funding expected over this period.

### **GOVERNANCE STATEMENT (continued)**

#### Review of Value for Money

As Accounting Officer, the Headteacher has responsibility for ensuring that the Academy Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Academy Trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the Academy Trust has delivered improved value for money during the year by:

- Continuing to deliver outstanding teaching and learning, this was achieved within the GAG and Top up Funding allocated to the Academy Trust.
- · Challenges at the Resource Committee meeting have been robust.
- The Academy has used the pupil premium allocation to ensure that pupils make as good as, if not better progress, than their peers.
- · A review of the vehicle fleet has taken place.
- . The Academy has applied for grants to fund a holiday club for pupils.
- . The Academy is applying for funding to improve the outside learning space at the main school site.
- The Academy has procedures for purchasing goods and services that both meet legal requirements and secure VfM. Decisions are informed by the '3Es': Economy: minimising the costs of resources used by the school, but having regard to quality; Efficiency: the relationship between output, in terms of goods, services or other results, and the resources used to produce them; Effectiveness: the extent to which objectives have been achieved and the relationship between an activity's intended impact and its actual impact.

### The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Glyne Gap School for the year ended 31 August 2017 and up to the date of approval of the annual report and financial statements.

### Capacity to Handle Risk

The Board of Trustees has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant risks, that has been in place for the year ended 31 August 2017 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

#### The Risk and Control Framework

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

#### **GOVERNANCE STATEMENT (continued)**

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Resources Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines.
- delegation of authority and segregation of duties;
- · identification and management of risks.

The Board of Trustees has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However, the Trustees have appointed Whitley Stimpson Limited, the external auditors, to perform additional checks.

The auditors' role includes giving advice on financial matters and performing a range of checks on the Academy Trust's financial systems. In particular the checks carried out in the current period included:

- · review of and testing of income recognition and recording systems and procedures
- · review of and testing of payroll systems and procedures
- · review of and testing of procurement systems and procedures
- · review of and testing of bank control procedures
- review of management information preparation procedures, including information prepared for and presented to the Board of Trustees

On an annual basis, the auditors report to the Board of Trustees through the Resources Committee on the operation of the systems of control and on the discharge of the Board of Trustees' financial responsibilities.

The auditors' have delivered their schedule of work as planned, and while no material control issues were identified from their work, a number of areas were identified where internal control process could be improved, which management will look at implementing over the coming year.

### Review of Effectiveness

As Accounting Officer, the Headteacher has responsibility for reviewing the effectiveness of the system of internal control.

During the year ended 31 August 2017 the review has been informed by:

- the work of the external auditors;
- the work of the Business Managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Resources Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on 19 December 2017 and signed on their behalf, by:

A D Phillips Trustee

K Prawanna Accounting Officer

### STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE

As Accounting Officer of Glyne Gap School I have considered my responsibility to notify the academy trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2016.

I confirm that I and the academy trust board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2016.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.

K Prawanna Accounting Officer

Date: 19 December 2017

### STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2017

The Trustees (who act as governors of Glyne Gap School and are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Strategic Report, the Trustees' Report and the financial statements in accordance with the Annual Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 19 December 2017 and signed on its behalf by:

A D Phillips Trustee

### INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF GLYNE GAP SCHOOL

#### **OPINION**

We have audited the financial statements of Glyne Gap School (the 'Academy') for the year ended 31 August 2017 which comprise the Statement of Financial Activities incorporating income and Expenditure Account, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

This report is made solely to the Academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the Academy's affairs as at 31 August 2017 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

### **BASIS FOR OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Academy in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **CONCLUSIONS RELATING TO GOING CONCERN**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may
  cast significant doubt about the Academy's ability to continue to adopt the going concern basis of
  accounting for a period of at least twelve months from the date when the financial statements are
  authorised for issue.

### INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF GLYNE GAP SCHOOL

### OTHER INFORMATION

The Trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of our knowledge and understanding of the Academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remunerations specified by law not made; or
- we have not received all the information and explanations we require for our audit.

### **RESPONSIBILITIES OF TRUSTEES**

As explained more fully in the Statement of Trustees' Responsibilities, the Trustees (who are also the directors of the Academy for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going

### INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF GLYNE GAP SCHOOL

concern basis of accounting unless the Trustees either intend to liquidate the Academy or to cease operations, or have no realistic alternative but to do so.

### **AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

Jonathan Mark Walton ACA FCCA (Senior Statutory Auditor)

for and on behalf of

**Whitley Stimpson Limited** 

Chartered Accountants Registered Auditors

67 Hightown Road Banbury OXON OX16 9BE

Date: 3 Thunky 2018

### INDEPENDENT REPORTING ACCOUNTANTS' ASSURANCE REPORT ON REGULARITY TO GLYNE GAP SCHOOL AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 7 October 2016 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2016 to 2017, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Glyne Gap School during the year 1 September 2016 to 31 August 2017 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Glyne Gap School and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Glyne Gap School and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Glyne Gap School and the ESFA, for our work, for this report, or for the conclusion we have formed.

### RESPECTIVE RESPONSIBILITIES OF GLYNE GAP SCHOOL'S ACCOUNTING OFFICER AND THE REPORTING ACCOUNTANT

The Accounting Officer is responsible, under the requirements of Glyne Gap School's funding agreement with the Secretary of State for Education dated 1 October 2014, and the Academies Financial Handbook extant from 1 September 2016, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2016 to 2017. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

### **APPROACH**

We conducted our engagement in accordance with the Academies Accounts Direction 2016 to 2017 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy's income and expenditure.

The work undertaken to draw our conclusions included:

- A review of internal control policies and procedures implemented by the Academy Trust and an evaluation of their design and effectiveness to understand how the Academy Trust has complied with the framework of authorities;
- A review of the minutes of meetings of the Trustees, relevant sub-committees and other evidence made available to us, relevant to our consideration of regularity;

### INDEPENDENT REPORTING ACCOUNTANTS' ASSURANCE REPORT ON REGULARITY TO GLYNE GAP SCHOOL AND THE EDUCATION AND SKILLS FUNDING AGENCY (continued)

- Enquiries of the Accounting Officer, including a review of the work undertaken by the Accounting Officer in relation to their Statement on Regularity, Propriety and Compliance; and
- Detailed testing of the income and expenditure of the Academy Trust based on our assessment of the risk of material irregularity, impropriety and non-compliance. This work was integrated with our audit of the financial statements where appropriate and included analytical review and detailed substantive testing of transactions.

### CONCLUSION

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the year 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Reporting Accountant

Whitley Stimpson Limited

Chartered Accountants Registered Auditors

67 Hightown Road Banbury OXON OX16 9BE

Date: 3 Tanuary 2018

## STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 AUGUST 2017

INCOME FROM:	Note	Unrestricted funds 2017 £	Restricted funds 2017 £	Restricted fixed asset funds 2017	Total funds 2017 £	Total funds 2016 £
Donations and capital grants Charitable activities Other trading activities Investments	2 3 4 5	17,642 52,658 8,645 1,268	2,440,699 - -	8,057 - - -	25,699 2,493,357 8,645 1,268	97,486 2,564,580 4,913 3,469
TOTAL INCOME		80,213	2,440,699	8,057	2,528,969	2,670,448
EXPENDITURE ON: Charitable activities TOTAL EXPENDITURE	6	43,491	2,481,724	90,035	2,615,250	2,533,495
NET INCOME / (EXPENDITURE) BEFORE TRANSFERS Transfers between Funds	15	36,722	(41,025) (22,861)	(81,978) 22,861	(86,281)	136,953
NET INCOME / (EXPENDITURE) BEFORE OTHER RECOGNISED GAINS AND LOSSES		36,722	(63,886)	(59,117)	(86,281)	136,953
Actuarial gains/(losses) on defined benefit pension schemes	19		725,000		725,000	(611,000)
NET MOVEMENT IN FUNDS		36,722	661,114	(59,117)	638,719	(474,047)
RECONCILIATION OF FUNDS: Total funds brought forward		121,614	(818,668)	2,540,392	1,843,338	2,317,385
TOTAL FUNDS CARRIED FORWARD		158,336	(157,554)	2,481,275	2,482,057	1,843,338

The notes on pages 24 to 44 form part of these financial statements.

### **GLYNE GAP SCHOOL**

### (A Company Limited by Guarantee) REGISTERED NUMBER: 08410002

### BALANCE SHEET AS AT 31 AUGUST 2017

	Note	£	2017 £	£	2016 £
FIXED ASSETS					
Tangible assets	12		2,398,780		2,448,214
CURRENT ASSETS					
Debtors	13	141,219		198,811	
Cash at bank and in hand		930,011		751,487	
•		1,071,230		950,298	
CREDITORS: amounts falling due within one year	14	(188,953)		(184,174)	
NET CURRENT ASSETS			882,277		766,124
TOTAL ASSETS LESS CURRENT LIABILIT	IES		3,281,057		3,214,338
Defined benefit pension scheme liability	19		(799,000)		(1,371,000)
NET ASSETS INCLUDING PENSION SCHEME LIABILITIES			2,482,057		1,843,338
FUNDS OF THE ACADEMY					
Restricted fixed asset fund:					
Restricted income funds	15	641,446		552,332	
Restricted fixed asset funds	15	2,481,275		2,540,392	
Restricted income funds excluding pension liability		3,122,721		3,092,724	
Pension reserve		(799,000)		(1,371,000)	
Total restricted fixed asset fund			2,323,721		1,721,724
Unrestricted income funds	15		158,336		121,614
TOTAL FUNDS			2,482,057		1,843,338

The financial statements on pages 21 to 44 were approved by the Trustees, and authorised for issue, on 19 December 2017 and are signed on their behalf, by:

A D Phillips Trustee

The notes on pages 24 to 44 form part of these financial statements.

### STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2017

		2017	2016
	Note	£	£
Cash flows from operating activities			
Net cash provided by operating activities	17	209,800	133,448
Cash flows from investing activities:			
Dividends, interest and rents from investments		1,268	3,469
Purchase of tangible fixed assets		(40,601)	(98,547)
Capital grants from DfE/ESFA		8,057	85,169
Net cash used in investing activities		(31,276)	(9,909)
Change in cash and cash equivalents in the year		178,524	123,539
Cash and cash equivalents brought forward		751,487	627,948
Cash and cash equivalents carried forward	18	930,011	751,487

The notes on pages 24 to 44 form part of these financial statements.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 1. ACCOUNTING POLICIES

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

### 1.1 Basis of preparation of financial statements

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2016 to 2017 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Glyne Gap School constitutes a public benefit entity as defined by FRS 102.

#### 1.2 Going concern

The Trustees assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

### 1.3 Taxation

The Academy is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

### 1,4 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by Education Funding Agency, Local Authority and other funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder and include grants from Education Funding Agency, Local Authority and other funders.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 1. ACCOUNTING POLICIES (continued)

### 1.5 Income

All income is recognised once the Academy has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities incorporating Income and Expenditure Account on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities incorporating Income and Expenditure Account in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

Sponsorship income provided to the Academy which amounts to a donation is recognised in the Statement of Financial Activities incorporating Income and Expenditure Account in the period in which it is receivable, where receipt is probable and it is measurable.

Donations are recognised on a receivable basis where receipt is probable and the amount can be reliably measured.

Other income, including the hire of facilities, is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

### 1.6 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Charitable activities and Governance costs are costs incurred on the Academy's educational operations, including support costs and those costs relating to the governance of the Academy appointed to charitable activities.

All expenditure is inclusive of irrecoverable VAT.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 1. ACCOUNTING POLICIES (continued)

#### 1.7 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Academy; this is normally upon notification of the interest paid or payable by the Bank.

### 1.8 Tangible fixed assets and depreciation

All assets costing more than £1,000 are capitalised and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities incorporating Income and Expenditure Account and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities incorporating Income and Expenditure Account. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of these assets, less their estimated residual value, over their expected useful lives on the following bases:

Leasehold land - not depreciated
Long-term leasehold buildings - 25% straight line
Plant and machinery - 25% straight line
Motor vehicles - 25% straight line
Fixtures and fittings - 20% straight line
Computer equipment - 25% straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities incorporating Income and Expenditure Account.

### 1.9 Operating leases

Rentals under operating leases are charged to the Statement of Financial Activities incorporating Income and Expenditure Account on a straight line basis over the lease term.

### 1.10 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 1. ACCOUNTING POLICIES (continued)

#### 1.11 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### 1.12 Liabilities and provisions

Liabilities and provisions are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

### 1.13 Pensions

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Governments Pension Scheme ("LGPS"). These are defined benefit schemes and the assets are held separately from those of the Academy.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 19, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance Sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities incorporating Income and Expenditure Account and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 1. ACCOUNTING POLICIES (continued)

#### 1.14 Financial instruments

The Academy only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy and their measurement basis are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 13. Prepayments are not financial instruments. Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised costs as detailed in note 14. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instruments.

### 1,15 Agency arrangements

The Academy Trust acts as an agent in distributing 16-19 bursary funds from ESFA. Payments received from ESFA and subsequent disbursements to students are excluded from the statement of financial activities as the Trust does not have control over the charitable application of the funds. The funds received and paid and any balances held are disclosed in note 23.

### 1.16 Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 19, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2017. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Critical areas of judgment:

There are no key judgements that the academy has made which have a significant effect on the financial statements.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

			Restricted		
!	Unrestricted	Restricted	fixed asset	Total	Total
	funds	funds	funds	funds	funds
	2017 £	2017 £	2017 £	2017 £	2016 £
Donations Capital grants and other capital	17,642		-	17,642	12,317
income	-	-	8,057	8,057	85,169
	17,642	*	8,057	25,699	97,486
	12,317	62,744	22,425	97,486	
		2017	2017	2017	2070
		funds 2017	funds 2017	funds	funds
DfE/EQEA grante		£	£	2017 £	
DfE/ESFA grants			£	£	£
DfE/ESFA grants Education Other EFA/DfE grants					£ 1,258,686
Education	 		£ 1,242,165	£ 1,242,165	1,258,686 76,256
Education	<b></b>	£ -	£ 1,242,165 118,278	£ 1,242,165 118,278	1,258,686 76,256
Education Other EFA/DfE grants		£ -	£ 1,242,165 118,278	£ 1,242,165 118,278	1,258,686 76,256
Education Other EFA/DfE grants  Other government grants Local Authority grants		£ -	1,242,165 118,278 1,360,443	1,242,165 118,278 1,360,443	1,258,686 76,256 1,334,942
Education Other EFA/DfE grants Other government grants		£	1,242,165 118,278 1,360,443 1,080,256	1,242,165 118,278 1,360,443 1,080,256	1,258,686 76,256 1,334,942 1,200,787
Education Other EFA/DfE grants  Other government grants Local Authority grants	 bliday club	£	1,242,165 118,278 1,360,443 1,080,256	1,242,165 118,278 1,360,443 1,080,256	1,258,686 76,256 1,334,942 1,200,787
Education Other EFA/DfE grants  Other government grants Local Authority grants  Other funding	oliday club	£	1,242,165 118,278 1,360,443 1,080,256	1,242,165 118,278 1,360,443 1,080,256	1,334,942 1,200,787 1,200,787
Education Other EFA/DfE grants  Other government grants Local Authority grants  Other funding	oliday club	52,658	1,242,165 118,278 1,360,443 1,080,256	1,242,165 118,278 1,360,443 1,080,256 1,080,256	1,258,686 76,256 1,334,942 1,200,787 1,200,787

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

4.	OTHER TRADING ACTIVIT	IES				
			Unrestricted funds 2017 £	funds	Total funds 2017 £	Total funds 2016 £
	Lettings income Other income		1,058 7,587	-	1,058 7,587	4,913
			8,645	***	8,645	4,913
	Total 2016		4,913		4,913	
5.	INVESTMENT INCOME					
			Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
	Investment income		1,268		1,268	3,469
	Total 2016		3,469	-	3,469	
6.	EXPENDITURE					
		Staff costs 2017 £	Premises 2017 £	Other costs 2017 £	Total 2017 £	Total 2016 £
	Activities:					
	Direct costs Support costs	1,702,943 408,316	302,330	106,867 94,794	1,809,810 805,440	1,846,634 686,861
		2,111,259	302,330	201,661	2,615,250	2,533,495
	Total 2016	2,003,408	159,278	370,809	2,533,495	

In 2017, of the total expenditure, £43,491 (2016 - £40,374) was to unrestricted funds and £2,71,759 (2016 - £2,493,121) was to restricted funds.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 7. CHARITABLE ACTIVITIES

	Total	Total
•	funds	funds
	2017	2016
DIDEOT COOTO EDUCATIONAL OPERATIONS	£	£
DIRECT COSTS - EDUCATIONAL OPERATIONS		
Wages and salaries	1,356,732	1,363,663
National insurance	105,823	91,254
Pension cost	240,388	238,364
Technology costs	7,134	11,957
Educational supplies	99,733	141,396
	1,809,810	1,846,634
SUPPORT COSTS - EDUCATIONAL OPERATIONS		•
MI	000.000	000 500
Wages and salaries	230,838	222,502
National insurance	12,839	10,637
Pension cost	164,638	76,988 86,877
Depreciation FRS102 LGPS pension interest cost	90,035 30,000	27,000
	12,178	27,000 8,906
Technology costs Premises costs	163,473	159,278
Other support costs	83,145	71,832
Governance costs	18,294	22,841
	F144-7477-744-4-4-4-4-4-4-4-4-4-4-4-4-4-4	
Subtotal	805,440	686,861
Other costs	-	-
	805,440	686,861
	2,615,250	2,533,495
	***************************************	

During the year ended 31 August 2017, the Academy incurred governance costs of £18,294 (2016: 22,841).

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 8. NET INCOME/(EXPENDITURE)

This is stated after charging:

	2017 £	2016 £
Depreciation of tangible fixed assets:		
- owned by the charity	90,035	86,877
Auditors' remuneration - audit services	6,600	6,000
Auditors' remuneration - other non-audit services	4,600	5,200
Operating lease rentals	5,120	5,193

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 9. STAFF COSTS

Staff costs were as follows:

	2017	2016
	£	£
Wages and salaries	1,433,465	1,465,793
Social security costs	118,662	101,891
Operating costs of defined benefit pension schemes	405,026	315,352
	1,957,153	1,883,036
Supply teacher costs	154,106	120,372
	2,111,259	2,003,408

The average number of persons employed by the Academy during the year was as follows:

	2017 No.	2016 No.
Teachers	18	17
Administration and support	57	63
Management	7	4
	82	84

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2017	2016
	No.	No.
In the band £70,001 - £80,000	0	1
In the band £80,001 - £90,000	1	0

The above employee participated in the Teachers Pension Scheme. During the period ended 31 August 2017 pension contributions for this member of staff totalled £13,376 (2016 £13,163).

The key management personnel of the Academy Trust comprise the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions) received by the key management personnel for their services to the Academy Trust during the year was £349,895 (2016 - £332,716).

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 10. TRUSTEES' REMUNERATION AND EXPENSES

One or more Trustees has been paid remuneration or has received other benefits from an employment with the academy trust. The Headteacher and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of Headteacher and other staff members under their contracts of employment, and not in respect of their role as Trustees. The value of Trustees' remuneration and other benefits was as follows:

		2017 £	2016 £
K Prawana	Remuneration Pension contributions paid	80,000-85,000 10,000-15,000	75,000-80,000 10,000-15,000
D Clark	Remuneration Pension contributions paid	-	25,000-30,000 5,000-10,000
F Hall	Remuneration Pension contributions paid	45,000-50,000 5,000-10,000	-

During the year ended 31 August 2017, expenses totalling £906 (2016 - £NIL) were reimbursed to 2 Trustees (2016 - NIL).

### 11. TRUSTEES' AND OFFICERS' INSURANCE

The Academy Trust has opted into the Department of Education's Risk Protection Arrangement ('RPA'), an alternative to insurance where UK government funds cover losses that arise. The scheme protects Trustees and Officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and Officers indemnity element from the overall cost of the RPA scheme.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 12. TANGIBLE FIXED ASSETS

	Long-term leasehold property £	Plant and machinery £	Motor vehicles £	Furniture and equipment £	Computer equipment £	Total £
Cost						
At 1 September 2016 Additions	2,478,265	114,439 15,803	30,903 -	63,770 24,798	44,996 -	2,732,373 40,601
At 31 August 2017	2,478,265	130,242	30,903	88,568	44,996	2,772,974
Depreciation		•				
At 1 September 2016 Charge for the year	148,063 49,565	25,542 22,621	30,903 -	39,196 15,500	40,455 2,349	284,159 90,035
At 31 August 2017	197,628	48,163	30,903	54,696	42,804	374,194
Net book value						
At 31 August 2017	2,280,637	82,079		33,872	2,192	2,398,780
At 31 August 2016	2,330,202	88,897	_	24,574	4,541	2,448,214

The long-term leasehold property comprises the land and buildings of the Glyne Gap School, which were transferred to the Academy Trust from East Sussex County Council on conversion to Academy Trust. The Trust occupies the land and buildings under a 125 year lease arrangement with East Sussex County Council.

Included within this leasehold land valued at £1 which is not depreciated.

### 13. DEBTORS

	2017 £	2016 £
Trade debtors	2,401	3,665
Other debtors	89,852	98,221
Prepayments and accrued income	30,383	33,594
VAT recoverable	18,583	63,331
	141,219	198,811

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

14.

CREDITORS: Amounts falling due within one year		
	2017 £	2016 £
Trade creditors	85,119	41,724
Other taxation and social security	34,803	<i>26,693</i>
Other creditors	52,018	87,136
Accruals and deferred income	17,013	28,621
	188,953	184,174
	2017	2016
Defended in some	£	£
Deferred income		
Deferred income at 1 September 2016	1,403	<i>5</i> , <i>6</i> 59
Resources deferred during the year	9,677	1,403
Amounts released from previous years	(1,403)	(5,659)
Deferred income at 31 August 2017	9,677	1,403

Deferred income relates to Universal Infant Free School Meal grants which will be utilised in the year ending 31 August 2018.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

15.	~~	TEMENT	$\sim r$	COULTS 12
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	01100					
	Balance at 1 September 2016 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2017 £
Unrestricted funds						
General funds	121,614	80,213	(43,491)	-	y.	158,336
Restricted funds						
Restricted Funds - GAG Other DfE/EFA grants Local Authority grants	552,332 	1,242,165 118,278 1,080,256	(1,137,190) (111,278) (1,080,256)	(22,861) - -	90 20 40	634,446 7,000
Pension reserve	(1,371,000)	•	(153,000)	-	725,000	(799,000)
	(818,668)	2,440,699	(2,481,724)	(22,861)	725,000	(157,554)
Restricted fixed asset fu	nd					
Fixed assets transferred on conversion Assets funded from capital grants and other	1,608,568	-	(43,213)	w	•	1,565,355
income Swimming pool fund	910,218 21,606	8, <b>057</b> -	(46,171) (651)	22,861 -		894,965 20,955
	2,540,392	8,057	(90,035)	22,861	<u>1</u>	2,481,275
Total restricted funds	1,721,724	2,448,756	(2,571,759)	-	725,000	2,323,721
Total of funds	1,843,338	2,528,969	(2,615,250)		725,000	2,482,057
STATEMENT OF FUNDS	- PRIOR YEAR					
	Balance at 1 September 2015 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2016 £
Unrestricted funds						
General funds	112,438	49,550	(40,374)	-	~	121,614
	112,438	49,550	(40,374)	*	**************************************	121,614

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

15. STATEMENT OF FU	JNDS (continu	ıed)				
Restricted funds						
Restricted Funds - GAG Other DfE/EFA grants Local Authority grants Exceptional place funding Pension reserve	303,555 - 57,292 (698,000)  (337,153)	1,258,686 76,256 1,200,787 - - 2,535,729	(1,009,909) (76,256) (1,200,787) (57,292) (62,000) (2,406,244)	-	(611,000)	552,332
Restricted fixed asset fun				-		
Fixed assets transferred on conversion Assets funded from capital grants and other	1,683,764	-	(75,196)	-	~	1,608,568
income Swimming pool fund	836,270 22,066	85,169 -	(11,221) (460)	<del></del>		910,218 21,606
	2,542,100	85,169	(86,877)	₩	-	2,540,392
Total restricted funds	2,204,947	2,620,898	(2,493,121)	-	(611,000)	1,721,724
Total of funds	2,317,385	2,670,448	(2,533,495)		(611,000)	1,843,338

The specific purposes for which the funds are to be applied are as follows:

### Restricted funds:

The General Annual Grant Fund (GAG) is used for the educational purposes in line with the Academy's objects and its funding agreement with the EFA.

Other ESFA/DfE grants and Local Authority funding are all used in accordance with the restrictions of the individual grants or funding which are all for the provision of education to the pupils of the Academy Trust, with the high needs funding being used to provide specialist support for the children.

The pension reserve represents the Local Government Pension Scheme deficit.

### Fixed asset restricted funds:

Restricted fixed assets funds represent the investment in fixed assets, net of accumulated depreciation and include the value of fixed assets transferred to the Academy Trust on conversion together with any capital expenditure funded from restricted or unrestricted funds. Unspent capital grants are also held in this fund and their use is restricted to the capital projects for which the grant was paid.

The swimming pool fund was used to provide a new roof for the swimming pool and improve the air conditioning within the pool area.

Under the funding agreement with the Secretary of State, the Academy was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2017.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

	Unrestricted funds 2017 £	Restricted funds 2017 £	Restricted fixed asset funds 2017 £	Total funds 2017 £
Tangible fixed assets Current assets Creditors due within one year Provisions for liabilities and charges	158,336 - -	824,635 (183,189) (799,000)	2,398,780 88,259 (5,764)	2,398,780 1,071,230 (188,953) (799,000)
	158,336	(157,554)	2,481,275	2,482,057
ANALYSIS OF NET ASSETS BETWEEN FUI	NDS - PRIOR YEAR			
	Unrestricted funds	Restricted funds	Restricted fixed asset funds	Total funds
	2016 £	2016 £	2016 £	2016 £
Tangible fixed assets Current assets Creditors due within one year Provisions for liabilities and charges	121,614 - -	669,241 (116,909) (1,371,000)	2,448,214 159,443 (67,265)	2,448,214 950,298 (184,174) (1,371,000)
	121,614	(818,668)	2,540,392	1,843,338
17. RECONCILIATION OF NET MOVEMENT ACTIVITIES	NT IN FUNDS TO NET	CASH FLOW	FROM OPERA	ATING
			2017 £	2016 £
Net (expenditure)/income for the year (a	as per Statement of Fin	ancial	-	
Activities)			(86,281)	136,953
Adjustment for: Depreciation charges Dividends, interest and rents from invest Decrease/(increase) in debtors Increase/(decrease) in creditors Capital grants from DfE/ESFA and othe Defined benefit pension scheme finance	r capital income ss contributions payab	le	90,035 (1,268) 57,038 5,333 (8,057) 123,000 30,000	86,877 (3,469) (46,807) (16,937) (85,169) 35,000 27,000
Net cash provided by operating activ	lties		209,800	133,448

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 18. ANALYSIS OF CASH AND CASH EQUIVALENTS

	2017 £	2016 £
Cash in hand	930,011	751,487
Total	930,011	751,487

#### 19. PENSION COMMITMENTS

The Academy's employees belong to two principal pension schemes: the Teacher's Pension Scheme for England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by East Sussex County Council. Both are Multi-Employer Defined Benefit Pension Schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and of the LGPS 31 March 2016.

Contributions amounting to £33,129 were payable to the schemes at 31 August 2017 (2016 - 31,876) and are included within creditors.

### **Teachers' Pension Scheme**

### Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

### Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 16.48% of pensionable pay, including a 0.08% employer administration charge (currently 14.1%)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 19. PENSION COMMITMENTS (continued)

 the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%.

During the previous year the employer contribution rate was 14.1%. The TPS valuation for 2012 determined an employer rate of 16.4%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The employer's pension costs paid to TPS in the period amounted to £97,411 (2016 - £97,208).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (www.teacherspensions.co.uk/news/employers/2014/06/publication-of-the-valuation-report.aspx).

Under the definitions set out in FRS 102, the TPS is a multi-employer pension scheme. The trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The trust has set out above the information available on the scheme.

### **Local Government Pension Scheme**

The LGPS is a funded defined benefit scheme, with assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2017 was £231,000 (2016 - £228,000), of which employer's contributions totalled £185,000 (2016 - £183,000) and employees' contributions totalled £46,000 (2016 - £45,000). The agreed contribution rates for future years are 22.9% for employers and 5.5% to 12,5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Principal actuarial assumptions:

	2017	2016
Discount rate for scheme liabilities	2.50 %	2.10 %
Rate of increase in salaries	2.80 %	4.10 %
Rate of increase for pensions in payment / inflation	2.40 %	2.10 %
Inflation assumption (CPI)	2.40 %	2.10 %
Retail price index	3.40 %	3.10 %

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2017	2016
Retiring today		
Males	22.1	22.2
Females	24.4	24.4
Retiring in 20 years		
Males	23.8	24.2
Females	26.3	26.7

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 19. PENSION COMMITMENTS (continued)

### Sensitivity analysis

The sensitivities regarding the principal assumptions used to measure the scheme liabilities (i.e. the defined benefit obligations) are as follows:

Sensitivities	At 31 August 2017	At 31 August 2016
	£	£
Discount rate -0.5%	463,000	494,000
Salary increase rate +0.5%	76,000	192,000
CPI rate +0.5%	379,000	284,000
The Academy's share of the assets in the scheme was:		
	Fair value at	Fair value al
	31 August	31 August
	2017	2016
	£	£
Equities	1,906,000	1,540,000
Bonds	371,000	352,000
Corporate bonds	•	-
Cash		88,000
Property	265,000	220,000
Cash and other liquid assets	106,000	-
Total market value of assets	2,648,000	2,200,000

The actual return on scheme assets was £209,000 (2016 - £299,000).

The amounts recognised in the Statement of Financial Activities incorporating Income and Expenditure Account are as follows:

	2017 £	2016 £
Current service cost Past service cost Interest income Interest cost	(308,000) (377) 48,000 (78,000)	(218,000) - 66,000 (93,000)
Total	(338,377)	(245,000)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 19. PENSION COMMITMENTS (continued)

Movements in the present value of the defined benefit obligation were as follows:

	2017 £	2016 £
Opening defined benefit obligation	3,571,000	2,328,000
Current service cost	308,000	218,000
Interest cost	78,000	93,000
Employee contributions	46,000	45,000
Actuarial (gains)/losses	(516,000)	910,000
Benefits paid	(40,000)	(23,000)
Closing defined benefit obligation	3,447,000	3,571,000
Movements in the fair value of the Academy's share of scheme a	ssets:	
	2017	2016
	£	£
Opening fair value of scheme assets	2,200,000	1,630,000
Interest income	48,000	66,000
Actuarial gains/(losses)	209,000	299,000
Employer contributions	185,000	183,000
Employee contributions	46,000	45,000
Benefits paid	(40,000)	(23,000)
Closing fair value of scheme assets	2,648,000	2,200,000

### 20. OPERATING LEASE COMMITMENTS

At 31 August 2017 the total of the Academy Trust's future minimum lease payments under non-cancellable operating leases was:

	2017 £	2016 £
Amounts payable:		
Within 1 year Between 1 and 5 years	5,129 2,391	5,093 7,567
Total	7,520	12,660

### 21. MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding  $\pounds$  10 for the debts and liabilities contracted before he/she ceases to be a member.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 22. RELATED PARTY TRANSACTIONS

Owing to the nature of the Academy's operations and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the Trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy's financial regulations and normal procurement procedures.

No related party transactions took place in the period of account, other than certain Trustees' remuneration and expenses already disclosed in note 10.

#### 23. AGENCY ARRANGEMENTS

The Academy Trust distributes 16-19 bursary funds to students as an agent for ESFA. In the accounting period ended 31 August 2017, the Trust received £5,297 (2016: £10,097) and disbursed £3,112 (2016: £14,972) from the fund. An amount of £5,448 (2016: £3,263) is included in other creditors relating to undistributed funds that are repayable to ESFA.